

Insights on engagement strategy

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CBS - remember to use GoSpace to reserve your place in the office

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Benoit on stage at Hamilton Lane's Annual Meeting



Join this year's Finsbury Park 'Tough Mudder'

ICG overview

Global alternative asset manager







Structured & Private Equity \$26bn

Private Debt

\$22bn

Credit \$17_{bn}

Real Assets \$9_{bn}

Our journey with Firstup



Early 2021

- Corporate Affairs propose adopting Firstup to ICG's executive committee
- Third-party research confirms that perceptions of ICG held by employees and external stakeholders tend to be fragmented (concerning teams and strategies not the firm as a whole)



Summer / Autumn 2021

 Corporate Affairs work closely with Firstup (along with ICG's HR and IT teams) to develop a more secure version of the platform to comply with the firm's minimum cyber security and data policies



Summer 2021

- Firstup system is integrated with employee data on Workday
- The two platforms continue to share data on a daily basis, meaning that new starters can access the platform immediately and leavers are blocked



Sep/Nov 2021

- Content is added and the platform is previewed to employees at company Town Hall
- ICG introduce an internal competition to choose a name
- 'ICG Spark' is launched with a video from the CEO challenging employees to 'spark an idea'



Nov 2021

- Authorisation process for sending internal emails to large audiences is centralised, helping to promulgate Spark as the main forum for internal communication
- Corporate Affairs conduct 1-1s with senior employees and brief teams on Spark



2022

- Employees are encouraged to download the Spark iPhone app and shown how to post content themselves
- Spark mobile push notifications prove challenging and require software to be rebuilt by Firstup from the ground up

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How we use Spark



What we post

- Business activity and organisational updates (deal news, security updates, policy changes etc.)
- Social, cultural and festive content
- Events (internal and external / invitations, reminders and recaps)
- Charity and volunteering (opportunities, accomplishments, and fundraising)
- Employee/D&I Network updates



Where we post

- Country-specific channels
- Team-only channels
- Investment news channel
- Global company news channel



Who posts

- · Corporate Affairs team manage and schedule most posts
- Employees can post own content in certain channels where they are pre-authorised to do so
- Content can be posted as 'Spark' or other author
- All employees can like and comment on posts

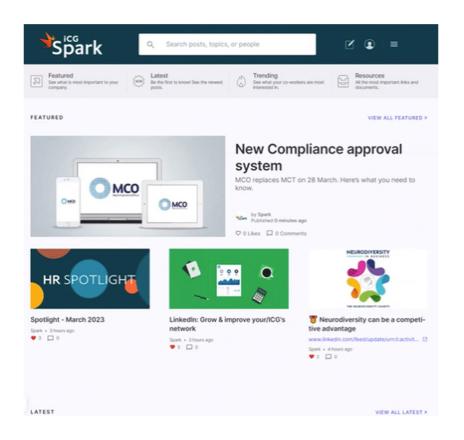


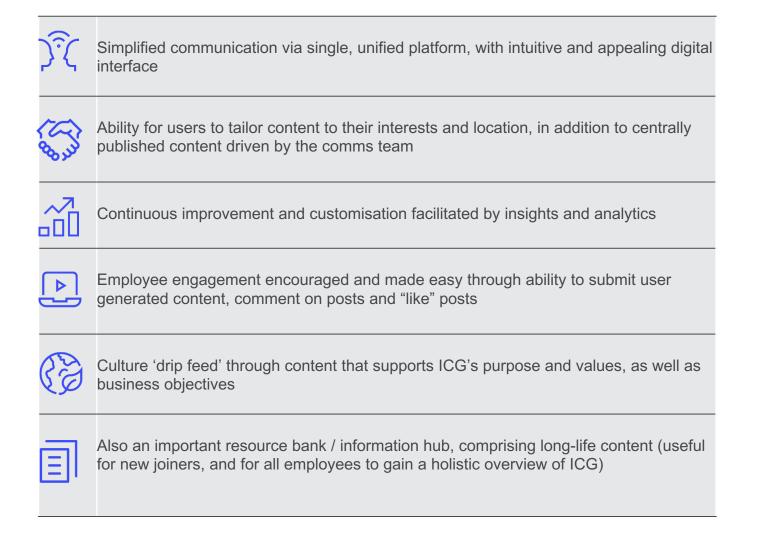
How we post

- Typically, content is sent to Corporate Affairs team in the form of a word doc or email, which the team edit, format and publish in the backend of Spark
- A more user-friendly and accessible publishing platform is available for employees to use to upload their own content



Spark as a tool for enhanced employee engagement



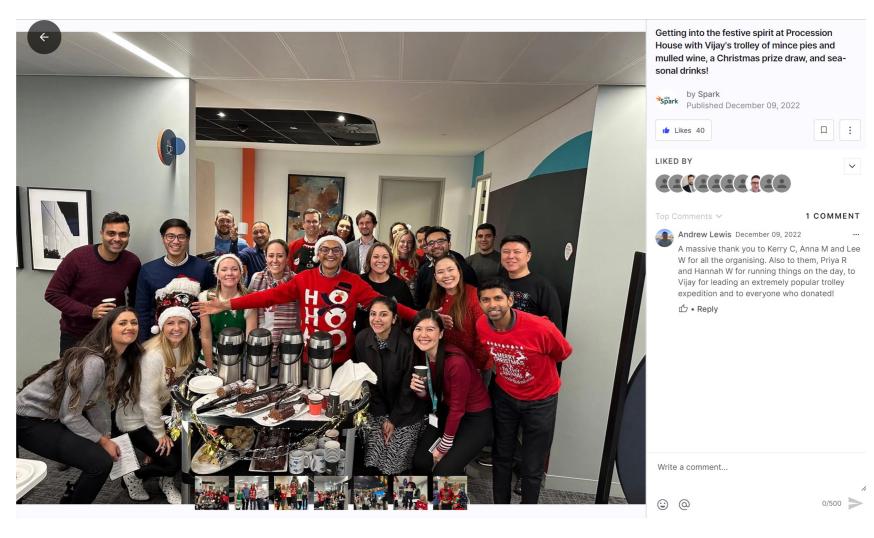


Note: Content sourced from ICG Spark

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Best performing Spark posts

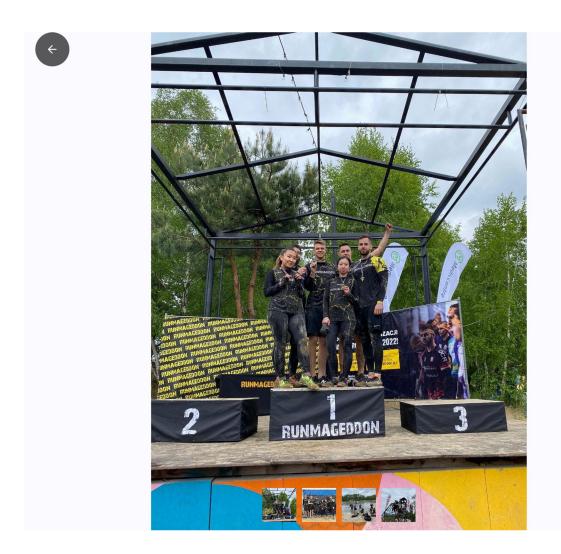
Top five posts published in year to 6th April 2023, based on number of likes





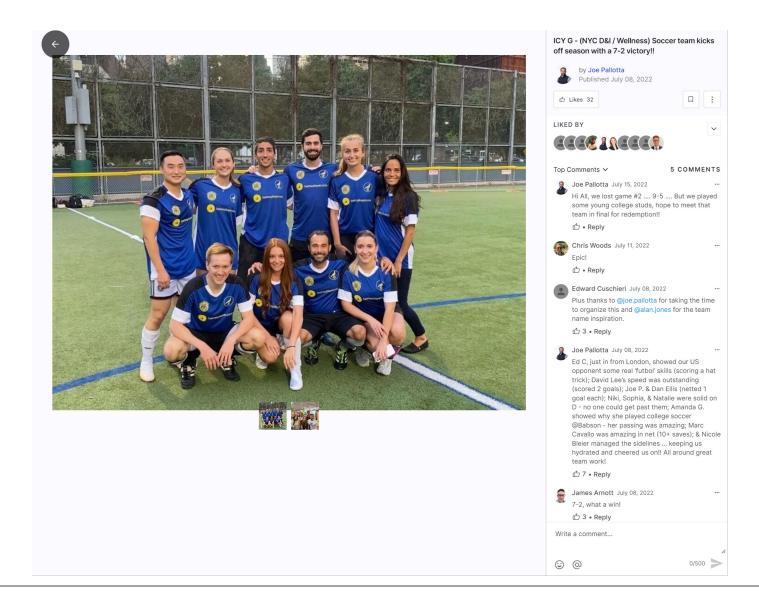




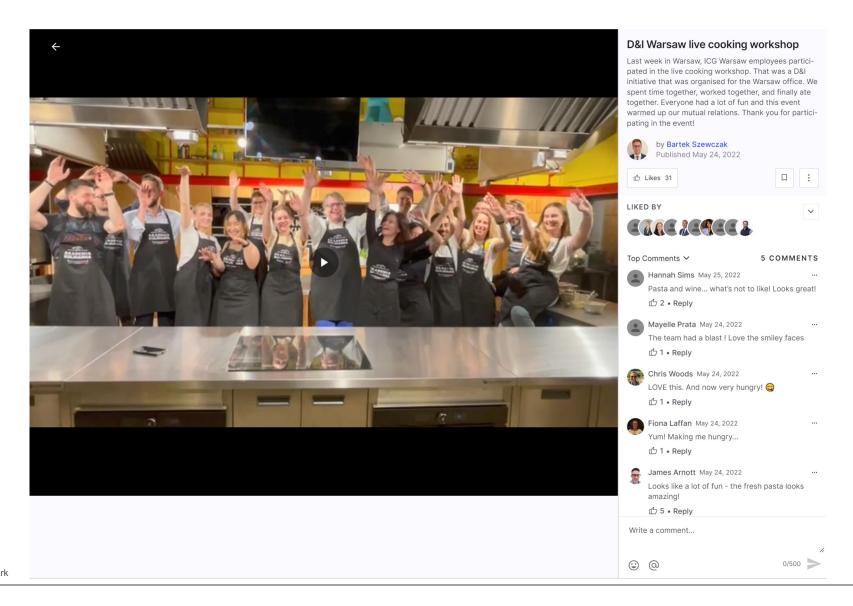


Last weekend in Warsaw, ICG Warsaw employees took part in Runmageddon - an unusual obstacle race with a sports and adventure character. That was a D&I initiative that was organized for the Warsaw office. It was a great time to strengthen teamwork skills and warm up mutual relations. Thank you for participating in the event! by Bartek Szewczak Published May 16, 2022 △ Likes 34 LIKED BY Top Comments ✓ 2 COMMENTS Bartek Cal May 16, 2022 Fiona Laffan May 16, 2022 Looks like a lot of fun! Write a comment... © @ 0/500









Thank you